

F. No. Pr-12013/15/2018-TechConstructionNMCG

National Mission for Clean Ganga

Ministry of Water Resources, River Development & Ganga Rejuvenation
Government of India

1st Floor, Major Dhyan Chand
National Stadium New Delhi – 110002
Dated: 7th September 2022

To,
Project Director
SPMG West Bengal
Unnayan Bhavan, DJ-11, Sector-II,
3rd floor Block A, Salt Lake, Kolkata-700091

Sub: Administrative Approval and Expenditure Sanction for the project on “Pollution Abatement Works for River Ganga at Kolkata (Garden Reach) municipality (Interception & Diversion with STP) in West Bengal State, at a cost of Rs. 289.02 Crs (Rupees Two Hundred Eighty-Nine Crores and Two Lakhs only) including 15 years O&M under Hybrid Annuity based PPP mode.

Sir,

I am directed to convey the Administrative Approval and Expenditure Sanction (AA&ES) for the above mentioned projects with 100% funding under the Central assistance subject to meeting the conditions prescribed by Executive Committee (EC) to Kolkata Municipal Corporation (KMC) as an Executing Agency. The project was considered by the EC of NMCG in its 44th meeting held on 17.08.2022.

2. Kolkata Municipal Corporation (KMC), in accordance with this AA&ES may invite the tenders on hybrid annuity based PPP model under NGP funded project.
3. EC approved the proposal for according Administrative Approval and Expenditure Sanction (AA&ES) for I&D and STP works at Garden Reach, Kolkata municipality for an estimated amount of **Rs 289.02 Crores** including cost of O & M for 15 years —Rs -149.11 Crores to be implemented on Hybrid Annuity based PPP mode, with 100% central sector support under National Ganga Plan (NGP) – Non EAP budget head of Namami Gange Mission – II and expenditure incurred will be booked under the component (A) Nirmal Ganga (1) infrastructure development and asset creation (i) pollution abatement management-sewage infrastructure. The major project components are as per: -
 - Construction of a new STP – 65 MLD capacity at the existing STP premises
 - Construction of the force main - 2000 m (approx.)
 - Upgradation/ repair of SPSs (8 Nos.) civil and E & M work
 - Construction of New Treated Effluent Collection Sump Cum Pump House-1 no.
 - Road restoration works
 - Operation & Maintenance for 15 years
4. The project will be implemented on hybrid annuity based PPP mode. For implementing the project, the Selected Bidder shall incorporate a Special Purpose Vehicle (SPV) – the Concessionaire under Indian Companies Act 2013. The Concession Agreement

shall be entered between Kolkata Municipal Corporation ((KMC)), NMCG and the Concessionaire.

5. The summary of project cost is given below. The component-wise details are given in Annexure-I.

Sl. No	Description of Work	Estimated Cost (₹ in Lacs)
A	Costs to be borne by Central Government	
1	Capital Works Cost	13119.94
2	Cost of Project preparation & supervision @ 4% each on Capital Cost and including the cost of approach road works	871.03
	Total Capital Cost - Subtotal (1+2)	13990.97
4	15 Year's O & M Cost	14911.00
	Total Project Cost	28901.97
	Say in Crores	289.02

6. The capital works costs are on current prices exclusive of the applicable interest payable on the balance capital payment to be made post commissioning as per concessionaire agreement. The O&M and power costs are as per current prices, and actual payments to be made may vary based on indexation, actual sewage treated etc. in accordance with the concession agreement.

7. It is clarified that revised AA&ES on the final project value will be issued at appropriate stage on approval of project by Executive Committee (EC) of NMCG after identification of successful bidder and signing of concession agreement, if required.

8. The tender works may be awarded within six months from the date of issue of AA&ES, failing which the AA&ES may stand cancelled.

9. Administrative Approval and Expenditure Sanction for the project is granted subjected to the conditions as per Annexure –II.

10. State need to submit a revised DPR before bidding, based on compliance to the observations of TPA and NMCG observations and recommendations.

11. NMCG shall appoint a Project Engineer (Owner's Engineer) for supervision and certification of project progress during construction and operation period. Fees Charges for availing the services of the Project Engineer shall be born by NMCG.

12. The grantee institution i.e. State Programme Management Group (SPMG), is an agency of the State Government constituted with the objective of serving as the dedicated institution for effective implementation of the Namami Gange Programme/NGRBA programme activities at the State level, and the State is responsible in the long term for the conservation and health of the State's stretch of the river Ganga.

13. The 'KMC' Executing Agency for the project to take up the STP Works pertaining to pollution abatement of the River Ganga in the identified areas of Garden Reach, Kolkata municipality, West Bengal along river Ganga on hybrid annuity based PPP model.

14. The compliance with the observations of TPA and NMCG will be ensured by KMC. Further, KMC may ensure that there are no overlaps with the works being undertaken by

GOWB and obtain necessary NOCs, including land availability, from the State required for the project before awarding the contract.

15. Any procurement of goods, works and consultancy if required by KMC as part of implementing the project proposal shall be made strictly as per the prevailing procurement guidelines of NMCG/Govt. of India/NGRBA framework.

16. The sanctioned cost of the project will be borne from the 'National Ganga Plan - Non EAP/ EAP budget head of Namami Gange Mission -II, and expenditure incurred will be booked under the component "Nirmal Ganga- Infrastructure Development and Asset Creation- Pollution Abatement Management - Sewerage Infrastructure-Sewage Treatment Plants."

17. The NMCG/Government of India reserves the right to withdraw the sanction at any stage, if it is convinced that the fund has not been properly utilized or appropriate progress is not being made.

18. In case of violation of any of the conditions of the AA&ES or in case of closure or dissolution of the executing agency, the Government shall take possession of all the assets of the organization acquired out of the Government funds and use them in any manner deemed appropriate or to recover from the organization the value of such assets at its discretion.

19. This AA&ES is issued based on approval of the Executive Committee (EC) vide its 44th EC meeting held on 17th August, 2022, with the approval of Director General, National Mission for Clean Ganga vide Note no. 71 dated 05.09.2022 and concurrence of Executive Director (Finance) vide Note No. 67 dated 03.09.2022.

Yours faithfully,



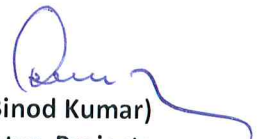
(Binod Kumar)
Director, Projects

Copy forwarded for information & compliance of below mentioned conditions to: -

- 1) The Chief Secretary, Government of West Bengal, Nabanna ,13th Floor, 325, Sarat Chatterjee Road, Mandirtala Shibpur, Howrah-711102
- 2) Municipal Commissioner, Kolkata Municipal Corporation 5, S.N.Banerjee Road, Kolkata700013,

Copy forwarded for information to: -

- i. PS to Hon'ble Minister (MoJS, DoWR, RD&GR), Shram Shakti Bhawan, N. Delhi-110001
- ii. PPS to Secretary, MoJS, DoWR, RD&GR, Shram Shakti Bhawan, New Delhi-110001
- iii. PS to Director General, NMCG
- iv. Executive Director (Projects, Finance, Technical, Admin), NMCG, N. Delhi
- v. NMCG Officials / Sanction Folder /Guard File/Computer Cell, MIS/ NMCG.



(Binod Kumar)
Director, Projects

Annexure-I

S. No.	Description of major Works	Qty.	Sanctioned Cost (Lacs)
A	Capital Cost		
A1	CIVIL WORKS		
	Site Clearance works	01 No.	20.00
	Construction of New 65.0 MLD SBR type Sewage Treatment Plant	1 No.	4387.50
	Renovation of Lifting/Pumping Stations	8 nos.	33.65
	New Sewer Lines & Manhole Chambers, Desilting of Drains etc.		458.87
	Laying of 600 & 750 mm dia. K-9 Type DI Force Main		987.61
	Road Restoration Work		600.00
	Paver Block Pathways & Metal Road inside STP Premises		35.51
	Construction of New Treated Effluent Collection Sump Cum Pump House	1 No.	150.00
	Sub Total of A1		6673.14
A2	E & M Works		
	Construction of New 65.0 MLD SBR type Sewage Treatment Plant		3412.50
	Renovation of Lifting/Pumping Stations	8 nos.	802.28
	Sub Total of A2		4214.78
	Sub Total of A1+A2		10887.92
B	Cent age		
(i)	Cost of Project preparation & supervision @ 4% each on Capital Cost. **Cost of approach road to be met from centage share.		871.03
C	GST @ 18% on (A1+A2)		1959.82
D	O&M cost for 15 years (excluding Electricity and Fuel Charges)		5700.00
	O&M cost for 15 years (Electricity and Fuel Charges only)		8185.00
	GST 18% on D (O & M)		1026.00
	Sub-Total D (O&M)		14911.00
E	ESAMP		54.44
F	Communication & Public Outreach		54.44
G	Governance and Accountability Plan (GAAP)		54.44
H	Labour Cess		108.88
	Sub-Total of (E+F+G+H)		272.20
	Grand-Total (Lacs)		28901.97
	Say in Rs. Crores		289.02

Specific conditions on Administrative Approval and Expenditure Sanction for the project on "Pollution Abatement Works for River Ganga at Garden Reach, Kolkata Municipality (Interception & Diversion with STP) in West Bengal State"

- i. The State Govt. should ensure the availability of land in their possession before bidding of works and a copy of the Land NOC to be shared with NMCG prior to publication of NIT.
- ii. All infrastructure projects need to conduct project specific IEC activities and detailed plan for such activities to be submitted to NMCG.
- iii. "Namami Gange" signage to be placed at all the project sites approved under Namami Gange programme.
- iv. Cost of getting statutory clearances will be provided as a reimbursement on the basis of supporting documents.
- v. Specific clause shall be kept in the bid document for the preparation of construction specific ESIA and ESAMP report and no construction work should start without prior approval of NMCG;
- vi. GST as applicable shall be paid extra and adequate provision shall be kept in the bid document to invite bid with GST inclusive cost. However, in AA&ES GST component has been indicated.
- vii. State Government shall ensure that after implementation of this project, no untreated drains will fall in the river Ganga from the town.
- viii. Installation of trash arresting rack and its regular O&M at the mouth of all drains shall be ensured by the state government;
- ix. Adequate provision for handling co-treatment of septage/feacal sludge (50 KLD capacity) shall be made in the STP facility and shall also be made part of bid document/project proposal for implementation.
- x. State Govt. need to expedite the bidding process for the project. The entire bidding process including award of work for the project shall be completed within 6 months from the date of issue of AA&ES.
- xi. The disinfection method to be adopted in the project (e.g. UV radiation / Chlorination method etc.) shall be consistent with the disinfection process already adopted in other STP projects in West Bengal funded by Namami Gange Programme.
- xii. State government will pari-pasu implement the project for utilization of treated wastewater from the project for irrigation, industrial purpose as per its policy and other national policy.
- xiii. In the bid document, the latest effluent standard as per the NGT order dated Apr 30, 2019 shall be followed.
- xiv. The land for the STP will need to be provided by the State Government of West Bengal.
- xv. Cost escalation due to delay by states- change in land locations and consequential cost implications, cost overruns due to delays in sorting out land issues, approval of plans by KMC etc.-to be borne by states.
- xvi. Conditions/ commitments indicated in the Executive Committee Memorandum, Minutes and other documents including those to be fulfilled before finalizing the bid document(s) shall be strictly adhered to in the project implementation and management. SPMG will ensure fulfillment of such conditions before finalizing the bid(s) by the EA. Copies of EC Memorandum, Minutes and other related documents are already circulated.
- xvii. The original sanction Pr-12013/15/2018-Tech Construction NMCG dtd. 5th March 2018 has been withdrawn.



1.0 General Conditions:

- i. West Bengal, State Programme Management Group (SPMG), which is a registered society, shall be responsible for coordination with the KMC, Kolkata Municipal Corporation and other State level Institutions for overall planning, management and effective implementation of the project at state level.
- ii. The KMC shall be the Executing Agency (EA) for the project to be implemented under Hybrid Annuity based PPP mode. As per provisions laid down in the NGRBA programme framework, under the guidance of the SPMG, and overall monitoring of the National Mission for Clean Ganga (NMCG) KMC shall work in close coordination and consultation with the concerned ULB for successful implementation of the project.
- iii. The project will be executed in Hybrid Annuity based PPP model and needs to be suitably aligned with the 'Strategic Sanitation Plan'/ 'City Sanitation Plan'/ 'Master Plan' for Garden Reach, Kolkata Municipality. Also, synergy shall be ensured with other Central/State sponsored programme like JnNURM, UIDSSMT etc. in the city of Garden Reach, Kolkata Municipality to avoid any overlap / duplication.
- iv. The cost towards 15 years Operation and Maintenance (O & M) has been included in the project cost. However, Operation and Maintenance (O & M) of the project for the period beyond 15 years will be responsibility of the State Government/ Urban Local Body. Sustainable revenue generation from beneficiaries, re-use of treated effluent and waste to energy etc. shall be encouraged.
- v. The project is to be implemented within 24 months from the date of issue of AA&ES as per the implementation schedule given in Annexure-IV. All the bidding activities and award of work to be completed within 6 months.
- vi. SPMG, KMC and ULB shall not carry out the foundation stone lying/ inaugural function of the said project without consent of NMCG as its 100% central funding and requires many formalities to be observed prior to foundation stone lying / inaugural functions.
- vii. State Government/ Executing Agency shall generate wastewater flow data (drain), wastewater characteristics and river water quality monitoring through actual monitoring and analysis at regular intervals (at-least monthly basis).
- viii. No untreated municipal wastewater should be allowed to fall in the Ganga river in Garden Reach, Kolkata, Municipality area. Further State need to explore the alternatives for the recycling of treated waste water in local settings to reduce fresh water demand.
- ix. The activities proposed under the project shall conform to all Environmental Legislations, any judicial orders in force at the site of work and the NGRBA programme framework.
- x. KMC shall ensure that the concessionaire shall commence detailed design & implementation of the works should be based on extensive survey. Proper investigation should be carried out before execution to achieve economy in the proposal as well as to avoid any shortfall in the design as per CPHEEO manual.
- xi. Standard procedure as indicated in the CPHEEO manual on Sewerage & Sewage Treatment and codes of practice of BIS will be strictly followed.
- xii. The Executing Agency would take "Consent to Establish" and "Consent to Operate for STPs from the State Pollution Control Board.



- xiii. Progress of implementation of the project shall be closely monitored by the State Government of West Bengal /SPMG so as to ensure that the project is completed within the stipulated period of time.
- xiv. All components of the project shall be completed within specified time limits and the resources and outputs and outcomes are to be ensured as envisaged in the approved project. Completion Report shall be submitted to NMCG on completion of the project.
- xv. Any additional component relevant for project or any component require modification or deletion, may be added or modified or deleted as the case may be, only with the prior approval of the Competent Authority.
- xvi. Staffs that may be employed for preparation, execution or operation of the project by the EA are not to be treated as employees of the SPMG/ NMCG. The deployment of such staff at the time of completion or termination of the project will not be the concern or responsibility of the SPMG/ NMCG.
- xvii. Optimal utilization of the assets relating to the project and created under Ganga Action Plan or any other Central/ State Plan shall also be ensured by the SPMG/ EA/ ULB.
- xviii. All data, records, documents and material related to the project shall be stored properly and catalogued by the SPMG/ EA for reference and retrieval including regular uploading/ disclosure/ updating of such data on website.
- xix. The State/ SPMG/ EA shall ensure that all provisions of the RTI Act 2005 are adhered to as far as information pertaining to the project is concerned.
- xx. The State/ SPMG/ ULB shall ensure that public is informed in the State/ city of Garden Reach, Kolkata, regarding implementation of the project and soliciting their co-operation and views as applicable.
- xxi. For the provisions made under IEC activities, the SPMG shall make suitable arrangements with Kolkata Municipality for executing the 'Communication and Public Outreach' programme under its supervision towards sensitization of people for abatement of pollution and conservation of river Ganga.
- xxii. Conditions/ commitments indicated in this Approval, Executive Committee Memorandum, Minutes and other documents including those to be fulfilled before finalizing the bid document(s) shall be strictly adhered to in the project implementation and management. The SPMG will ensure fulfillment of such conditions before finalizing the bid(s) by the EA. Copies of EC Memorandum, Minutes, appraisal reports, observations and other related documents are already circulated.
- xxiii. Kolkata Municipality shall be the Urban Local body (ULB) responsible for ensuring commitment to ownership, commitment to reforms for sustainable O & M, and community involvement.
- xxiv. The State is advised to consider charging people on a monthly basis for the sewerage system to recover at-least O&M cost as the charges per household would be quite low. Suitable sewage cess / tariff / tax and sewer connection fee may be imposed on the beneficiaries to recover the O&M at the least to start with. However, the full project cost recovery at the earliest should be aimed at.
- xxv. The actual project cost shall be the awarded cost. If the awarded cost is within the sanctioned estimated cost then state government is not required to take NOC from NMCG, however work could be awarded only after approval of funding agency. In case, the final/negotiated quote of a contract exceeds the value put to tender, the guidelines of NGP funding project issued by NMCG shall be applicable. In such case, necessary justification shall be provided by SPMG to support their recommendations.



- xxvi. In case the final/negotiated quote of a contract exceeds the value put to tender up to 5% (i.e. up to overall Rs 25 Cr.) of the estimated cost, the Executing Agency can award the work following the due process of procurement guidelines of state government. Justification of the increase in cost must be submitted by the Executing Agency through SPMG to NMCG (Post award of contract) for information and issuance of revised AA&ES.
- xxvii. In case the final/negotiated quote of a contract exceeds 5% (or Rs 25 Cr.) but is within 10% (or upto Rs 50 Cr.) of the estimated cost, the Executing Agency can award the work with approval of SPMG and also following the due process of procurement guideline of the state government. Justification of the increase in cost must be submitted by the Executing Agency through SPMG to NMCG (Post award of contract) for information and issuance of revised AA&ES.
- xxviii. In case the final/negotiated quote of a contract exceeds the estimated cost by more than 10% (or above Rs 50 Cr.), the work shall be awarded by Executing Agency only after obtaining approval of NMCG. In such case, necessary justification shall be provided to NMCG by SPMG for approval of this additional cost.
- xxix. Any project cost overrun or time overrun will be brought in the notice of NMCG. Decision of cost overrun and time overrun will be granted based upon discussion in Executive Committee (EC) of NMCG. Cost escalation due to delays in regulatory clearance or any modifications in project plan/ scope by State Government, including change in land, location, other land related issues etc. are to be borne by the State Government.
- xxx. All the specific conditions and generic conditions mentioned in the AA&ES are to be complied by the SPMG through their Executing Agency. The SPMG will ensure fulfillment of such conditions before finalizing the bid(s) by the EA.
- xxxi. NMCG logo and name to be inscribed at strategic locations.

2.0 The release of funds is subject to the following terms and conditions: -

2.1 Annual Plan and Procurement Plan:

- i. The Annual Plan and yearly Procurement Plan shall be prepared by the month of November every year for the next financial year as per the provisions made in the NGRBA programme framework and submitted by the SPMG to the NMCG for necessary approval and budget allocations.
- ii. The SPMG shall furnish to the NMCG annually a report of its work within three months from the closing of the respective financial year.

2.2 Financial Aspects:

- i. The SPMG/ ULB shall take all necessary legal and executive measures to ensure adequate resources available for operation & maintenance of the assets created under the Project to fulfill its mandate.
- ii. The SPMG/ EA are not permitted to seek or utilize funds for the same purpose from any other organization (Government, semi-Government, autonomous or private) without prior approval of the competent authority.
- iii. The sanctioned amount should be spent exclusively thereon as per the scope of the project and within the stipulated time. For carrying forward any work(s)/ activities beyond the specified time limit prior approval of the NMCG should be obtained.

- iv. It is the responsibility of the SPMG/ EA/ ULB to ensure that the assets are exclusively used for the purpose for which the grant is sanctioned and to maintain the assets and their records properly.
- v. Any of the assets acquired/created out of the grants shall not be disposed of, encumbered, or utilized for any purpose other than that for which sanctioned without prior approval of the Government of India.

2.3 Audit:

- i. The Comptroller & Auditor General of India at his discretion shall have the right of access to the project related documents and books of accounts (if applicable) of the SPMG/ EA for the purpose of Audit.
- ii. The project related documents and books of accounts (if applicable) of the grantee, relating to this grant, shall be open to Audit by the Internal Auditor of the SPMG and the External Auditor.
- iii. The overall auditing arrangements to cover both periodical internal and annual external audit of project shall be ensured as per the 'Financial Management Manual (FMM)' of the NGRBA programme framework.
- iv. SPMG to ensure that all financial documents related to the project are maintained by the EA for submission to NMCG/ Audit on demand.

2.4 Flow of Funds:

- i. In accordance with the concession agreement, under Hybrid Annuity based PPP mode, 40% of the project capital cost after adjustment for change in price indices, will be paid in installments as and when the Construction milestones are achieved as per the construction plan submitted by the concessionaire. Balance 60% of the capital cost along with applicable interest as per concession agreement will be paid over the Concession Period of 15 years along with, power charges and Operation & Maintenance (O&M) charges. The concessionaire is entitled to receive quarterly payments of Annuity, Power charges and O&M charges during the concession period. While power charges are treated as pass-through (reimbursable on actual basis), the O&M charges shall be adjusted for variation in price indices as per concession agreement.
- ii. Funds for the project implementation will be released by GOI/NMCG in suitable installments and in accordance with the provisions of Concession Agreement through an Escrow Account opened by NMCG for the purpose. NMCG, Project Executing Agency (KMC), the Concessionaire and the Escrow Bank shall enter into an Escrow Agreement as per the provisions of Concession Agreement. Deposits and withdrawals from the Escrow account shall be in accordance with the provisions of the Escrow Agreement and the Concession Agreement only.
- iii. NMCG will deposit and maintain in the Escrow Account, a Minimum Escrow Balance as per the provisions of the Concession Agreement.
- iv. During the construction period, the Project Executing Agency shall issue certificate of payment to the Escrow Bank on achievement of construction milestones by the Concessionaire in accordance with the provisions of Concession Agreement.
- v. During O & M period the Payment Certificate shall be issued by the Project Executing Agency to the Escrow Bank on achievement of Key Performance Indicators as per the provisions of the Concession Agreement.



- vi. Escrow Bank will release payments to the Concessionaire upon the receipt of the Payment certificate issued by the project Executing Agency.
- vii. Any interest earned in the Escrow Account' to be remitted back and will be deposited in the Consolidated Fund of India.
- viii. The project Executing Agency/SPMG shall furnish to NMCG, a monthly report showing progress of work and payment made thereupon along with a copy of the Payment Certificate issued to the Escrow Bank during construction and O & M period.
- ix. The construction plan shall be as per the milestone construction plan to be submitted by the Concessionaire and approved by Kolkata Municipal Corporation (KMC).
- x. On completion of construction the project Executing Agency/SPMG shall submit a detailed report on the Completion Cost, total payments made during construction and balance Completion Cost reckoned to be paid as Annuity during the O&M period.
- xi. The expenditure for this project would be allocated from "Pollution Abatement Management– Sewerage Infrastructure" activity of "Infrastructure Development and Asset Creation" under "Nirmal Ganga" component of "Namami Gange Mission-II".

2.5 Submission of Monthly and Quarterly Physical Progress Report (MPPR / QPPR):

- i. The Monthly Physical Progress Reports (MPPRs) shall be submitted by the 5th day of every month regularly by the EA to the SPMG and by the 10th day of every month regularly by the SPMG to the NMCG. The Quarterly Physical Progress Reports (QPPRs) shall be submitted to the State Ganga Council and NMCG within 30 days from the end of each quarter.
- ii. The MPPRs in standard format, to be developed by the EA in consultation with SPMG, shall be signed by at least two designated officers of the EA, one of whom will be Chief Project Coordinator, KMC and also by at least two designated officers of the SPMG, one of whom will be the Programme/ Project Director.
- iii. The signing officers will indicate her/ his name and designation in full in capital letters and affix official seal under the signature. While MPPR submitted by fax will be acceptable for commencement of processing the case, ink-signed MPPR must follow by Post.
- iv. Consistency between physical progress and expenditure shall be maintained and reasons for substantial variations i.e., more than 10% shall be appropriately explained against each item.
- v. This project has been approved in HAM mode where NMCG will appoint the Project Engineer (PE) for monitoring the project. PE will submit the monthly progress report to NMCG.

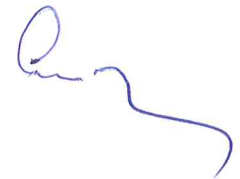
2.6 Submission of Utilization Certificates (UCs):

- i. The quarterly Utilization Certificates (UCs) in the prescribed format (GFR 12-A) shall be furnished by the EA to the NMCG in respect of grant-in-aid received during the various quarters within 30 days from the end of quarter, duly signed and stamped by the Head of the Organization and Chief Finance Officer. The UC may also indicate physical progress in addition to financial progress. The SPMG shall submit quarterly UCs, duly countersigned and stamped by the Head of the SPMG and the State authorities within 15 days on receipt of the same from the EA.



2.7 Inspection and Monitoring:

- i. The 'West Bengal State Ganga Council' shall ensures close monitoring and evaluation of progress of the project, and also monitor implementation performance of the EA.
- ii. City level Citizen's Monitoring Committees (CMC) shall be constituted in the Kolkata city to serve as a transparency mechanism on flow of project /programme related information to citizens and key stakeholders and to garner their feedback on project /programme processes, as described in the NGRBA programme framework. Social audit will be conducted by the CMC as per the provisions of the NGRBA programme framework.
- iii. NMCG may depute any person to visit the SPMG/ EA for the purpose of monitoring its work and accounts of the SPMG. Full co-operation shall be provided by the EA to the persons deputed for inspection.
- iv. Time and cost overrun leading to delay in implementation of projects is viewed with serious concern by the Central Government and as per instructions contained in Cabinet Secretary's D.O. letter No. 261/1/10/2000-Cabinet, dated June 4, 2001 read with Planning Commission's D.O. letter No. O-14015/2/98-PAMD, dated 19.08.1998 (kindly visit NGRBA website/ 'Project Monitoring' for details), mandatory review of the project must be carried out from time to time so as to assess the expenditure trend and time schedule of the project and appropriate action against those responsible for delay shall be taken, in accordance with the instructions.
- v. The Director General, NMCG may monitor overall progress of project periodically from time to time.



Annexure-IV

Implementation Schedule for Garden Reach, Kolkata I&D and STP project

S.N	Description of work	Q-1	Q-2	Q-3	Q-4	Q-5	Q-6	Q-7	Q-8	Q-9	Q-10
1	Tendering Process										
2	I&D structures										
3	Sewer laying										
4	Rising main										
5	MPS										
6	STP										
7	Trial Run and Commissioning										